

INVITATION TO THE ANNUAL GENERAL MEETING OF APETIT PLC

Notice is given to the shareholders of Apetit Plc ("**Apetit**" or the "**company**") to the Annual General Meeting which will be held on Wednesday 15 April 2026, beginning at 1 p.m. EEST at the Lallintalo, Pyhän Henrikin tie 401 b, Köyliö, Finland. The reception of registered meeting participants and distribution of voting ballots will commence at the meeting venue at 11 a.m. EEST.

A. Matters on the Agenda of the Annual General Meeting

At the Annual General Meeting, the following matters shall be considered:

- 1. Opening of the meeting**
- 2. Calling the meeting to order**
- 3. Election of persons to scrutinize the minutes and to supervise the counting of votes**
- 4. Recording the legality of the meeting**
- 5. Recording the attendance at the meeting and adoption of the list of votes**
- 6. Presentation of the financial statements, the report of the Board of Directors' and the Auditor's report for the financial year 1.1.-31.12.2025**

- Business review by the CEO

The company's Financial Statements Review, Board of Directors' Report and the Auditor's report will be available on the company's website at apetit.fi/en/for-investors in the week starting 9 March 2026.

7. Presentation of the Statement of the Supervisory Board on the financial statements, Board of Directors' Report and Auditor's report

The Annual Report 2025, which includes the Statement of the Supervisory Board, will be available on the company's website at apetit.fi/en/for-investors in the week starting 9 March 2026.

8. Adoption of the financial statements and the consolidated financial statements

9. Resolution on the distribution of the profit shown on the balance sheet and the payment of dividends

The Board of Directors proposes to the Annual General Meeting that a dividend of EUR 0.70 per share be paid for the financial year 2025.

The dividend will be paid to a shareholder who is registered in the company's shareholder register maintained by Euroclear Finland Ltd on the record date of 17 April 2026. The Board of Directors proposes to the Annual General Meeting that the dividend to be paid on 24 April 2026.

10. Resolution on the discharge of the members of the Supervisory Board and of the Board of Directors and the CEO from liability for the financial period 1 January to 31 December 2025

11. Handling of the remuneration report for governing bodies

The Board of Directors proposes that the Annual General Meeting adopts the Remuneration Report for 2025 for the governing bodies. According to the Companies Act, the decision is advisory. The Remuneration Report is available on the company's website apetit.fi/en/for-investors in the week starting 9 March 2026 at the latest.

12. Resolution on the number of members of the Supervisory Board

In accordance with Article 7 of the Articles of Association, the Supervisory Board comprises a minimum of 14 and a maximum of 18 members elected by the Annual General Meeting. The number of members of the Supervisory Board is currently 16 and 4 representatives of the personnel, i.e. 20 members in total.

Certain shareholders propose to the Annual General Meeting, that the number of the members of the Supervisory Board remain unchanged and is sixteen (16).

Shareholders' proposal (in Finnish) is available on the company's website at apetit.fi/en/agm2026.

13. Resolution on the remuneration of members of the Supervisory Board

The current meeting fee for the Chairman is EUR 500 and for the Deputy Chairman and the members of the Supervisory Board EUR 300. In addition, an annual fee of EUR 15,000 has been paid to the Chairman and a monthly fee of EUR 665 to the Deputy Chairman. The meeting fee is also paid to the members of the Nomination Committee for attending the meetings of the Nomination Committee and to the Chairman and Deputy Chairman of the Supervisory Board when they attend the Board meetings. For the members of the Supervisory Board's Nomination Committee who are not members of the Supervisory Board, the meeting allowance is EUR 300 for their attendance in the meetings of the Supervisory Board or the Supervisory Board's Nomination Committee. Daily allowance and travel allowances for attending a meeting are paid in accordance with the company's travel rules.

Supervisory Board's Nomination Committee proposes to the Annual General Meeting that the meeting fees and annual fees remain unchanged. The meeting fee of the Chairman of the Supervisory Board is proposed to be EUR 500 and for the other members of the Supervisory board EUR 300. The annual fee for the Chairman of the Supervisory Board is proposed to be EUR 15,000 and a monthly fee of EUR 665 to the Deputy Chairman. Meeting allowances are paid to the members of the Supervisory Board also when they attend meetings of the Supervisory Board's Nomination Committee or the company's other governing bodies. For the members of the Supervisory Board's Nomination Committee who are not members of the Supervisory Board, the meeting allowance is EUR 300 for their attendance in the meetings of the Supervisory Board or the Supervisory Board's Nomination Committee.

Proposal of the Supervisory Board is available on the company's website at apetit.fi/en/agm2026.

14. Election of the members of the Supervisory Board

The following seven (7) Supervisory Board members are in term of resignation on the Annual General Meeting 2026: Jaakko Halkilahti, Juha Junnila, Maisa Mikola, Samu Pere, Petri Rakkolainen, Olli Saaristo and Mauno Ylinen.

Certain shareholders propose to the Annual General Meeting that Jaakko Halkilahti, Juha Junnila, Maisa Mikola, Samu Pere, Petri Rakkolainen, Olli Saaristo and Mauno Ylinen are re-elected.

In addition, the same shareholders propose to the Annual General Meeting that, in order to balance the rotation of terms, that Petri Rakkolainen is to be elected for a two-year term ending at the conclusion of the Annual General Meeting to be held in 2028, and that the other members are to be elected for a three-year term ending at the conclusion of the Annual General Meeting to be held in 2029.

The shareholders' proposal (in Finnish) is available on the company's website at apetit.fi/en/agm2026. The persons proposed to be nominated as members of the Supervisory Board have given their consent for the election.

15. Resolution on the number of members of the Board of Directors

According to the Articles of Association, the Supervisory Board, together with the Nomination Committee, prepares a proposal to the Annual General Meeting on the number of members of the Board of Directors, the persons to be elected to the Board of Directors, the Chairman and Deputy Chairman of the Board of Directors, and the remuneration to be paid to them.

According to Section 4 of the Articles of Association, the Board of Directors shall consist of a minimum of 5 and a maximum of 7 members elected at the Annual General Meeting. The number of members of the Board of Directors is currently 5.

The Supervisory Board proposes to the General Meeting that six (6) members are to be elected to the Board of Directors.

16. Resolution on the remuneration of Chairman, Deputy Chairman and members of the Board of Directors

The current meeting fee for the Chairman, Deputy Chairman and members of Committee members of Board of Directors has been EUR 700. The meeting fee for other members of Board of Directors has been EUR 500. In addition, an annual fee of EUR 60,000 has been paid to the Chairman and EUR 38,000 to the Deputy Chairman of the Board. The annual fee for other members of the Board of Directors has been EUR 33,000. Meeting allowances are also paid to the members of the Board of Directors when they attend the meetings of the Supervisory Board or the Supervisory Board's Nomination Committee. Daily allowance and travel allowances for attending a meeting are paid in accordance with the company's travel rules.

Supervisory Board proposes to the Annual General Meeting that the annual fee for the Chairman of the Board of Directors is EUR 65,000 and the annual fee for the Deputy Chairman of the Board of Directors EUR 40,000 and the annual fee for other members of the Board of Directors is EUR 36,000. The meeting fees remain unchanged. Meeting allowances are also paid to the members of the Board of Directors when they attend the meetings of the Supervisory Board or the Supervisory Board's Nomination Committee. Daily allowance and travel allowances for attending a meeting are paid in accordance with the company's travel rules.

17. Election of the Chairman and Deputy Chairman of the Board of Directors

The current Chairman of the Board of Directors is Erkki Järvinen and Deputy Chairman the Board of Directors is Niko Simula.

Supervisory Board proposes to the Annual General Meeting, that Kai Seikku is elected as new to the Chairman of the Board of Directors and Niko Simula re-elected as the Deputy Chairman of the Board of Directors.

18. Election of other members of the Board of Directors

The current other members of the Board of Directors are Heli Arantola, Antti Korpiemi and Kati Sulin.

Supervisory Board proposes to the Annual General Meeting, that Antti Korpiemi is re-elected and Nora Hortling, Lenita Ingelin and Jari Laaninen are elected as new to the other members of the Board of Directors.

19. Election of two members to the Supervisory Board's Nomination Committee

The two members of the Supervisory Board's Nomination Committee, elected by the Annual General Meeting, are currently Nicolas Berner and Annikka Hurme.

Certain shareholders propose to the Annual General Meeting that Nicolas Berner and Annikka Hurme are re-elected as members to the Supervisory Board's Nominating Committee.

Shareholders' proposal (in Finnish) is available on the company's website at apetit.fi/en/agm2026.

20. Election of the auditors

The Board of Directors proposes to the Annual General Meeting that Ernst & Young Oy, authorized public accountant Osmo Valovirta, APA as the principal auditor is to be re-elected as the auditor.

The auditor is elected until the closing of the Annual General Meeting 2027.

21. Authorizing the Board of Directors to decide on the repurchase of company's own shares

The Board of Directors proposes that the Annual General Meeting authorizes the Board of Directors to decide on the repurchase of a maximum of 80,000 (eighty thousand) of the company's own shares using the unrestricted equity of the company representing about 1,27 per cent of all the shares in the company. The authorization includes the right to accept company's own shares as a pledge. The shares shall be acquired through public trading, for which reason the shares are acquired otherwise than in proportion to the share ownership of the shareholders and the consideration paid for the shares shall be the market price of the company's share in public trading at Nasdaq Helsinki Ltd at the time of the acquisition. Shares may also be acquired outside public trading for a price which at most corresponds to the market price in public trading at the time of the acquisition. The Board of Directors will be authorized to resolve upon how the shares are acquired. The authorization includes the Board's right to resolve on a directed repurchase or the acceptance of shares as a pledge, if there is a weighty financial reason for the company to do so as provided for in Chapter 15, section 6 of the Finnish Limited Liability Companies Act. The shares shall be acquired to be used for execution of the company's share-based incentive schemes or for other purposes determined by the Board of Directors. The decision to repurchase or redeem company's own shares or to accept them as pledge shall not be made so that the shares of the company in the possession of or held as pledges by the company and its subsidiaries would exceed 10% of all shares. The Board of Directors shall decide on any other matters related to the repurchase of the company's own shares and/or accepting them as a pledge. The authorization is proposed to be valid until the closing of the Annual General Meeting 2027, however no longer than until 31 May 2027. The authorization cancels the authorization to repurchase shares granted at the Annual General Meeting on 10 April 2025.

22. Closing of the meeting

B. Documents of the Annual General Meeting

The agenda of the Annual General Meeting, the aforementioned proposals for resolutions on the agenda of the Annual General Meeting and this notice are available on the company's website at apetit.fi/en/agm2026. The company's financial statements, Annual Report and auditor's report as well as governance statement, remuneration report and corporate responsibility report will be available on the company's website at apetit.fi/en/for-investors in the week starting 9 March 2026. The proposals and other

documents referred to above are also available at the Annual General Meeting. The minutes of the Annual General Meeting will be available on the above-mentioned website at the latest by 29 April 2026.

C. Instructions for the participants in the Annual General Meeting

1. Shareholder registered in the shareholders' register of the company

Each shareholder who is registered in the shareholders' register of the company held by Euroclear Finland Ltd on 1 April 2026, has the right to participate in the Annual General Meeting. A shareholder, whose shares are registered on his/her personal Finnish book-entry account, is registered in the shareholders' register of the company.

Registration for the Annual General Meeting will begin at 10 a.m. EET on 9 March 2026. A shareholder registered in the shareholders' register of the company, who wishes to participate in the Annual General Meeting, must register for the Annual General Meeting no later than by 8 April 2026 at 3 p.m. EEST, by which time the registration must have been received by the company.

Registration for the Annual General Meeting can be made starting at 10 a.m. EET on 9 March 2026 in the following ways:

1. through the company's website at apetit.fi/en/agm2026.

Private individuals will log in to the system through strong electronic identification with online banking codes or mobile certificate. Shareholders who are legal persons will need the number of the shareholder's book-entry account together with the business ID or other identification code for the login. If shareholders who are legal persons use the electronic Suomi.fi authorization, registration requires a strong electronic authentication of the authorized person by using a Finnish bank ID or Finnish mobile certificate.

2. by regular mail to: *Apetit Oyj/Yhtiökokous*, P.O. Box 100, 02780 Säkylä, Finland.

3. by telephone +358 10 402 2114 (during weekdays between 8 a.m. and 3 p.m. EEST).

In connection with the registration, the information requested shall be provided, such as the name of the shareholder, date of birth/personal identification number or business identification number, address, telephone number and email address as well as the name of any assistant or proxy representative, as well as the date of birth/personal identification number of a proxy representative. The personal information is used only in connection with the Annual General Meeting and with the processing of related registrations.

Shareholder, their authorized representative or proxy representative shall, to the extent necessary, be able to prove their identity and/or right of representation at the meeting venue.

2. Holders of nominee registered shares

A holder of nominee registered shares has the right to participate in the Annual General Meeting by virtue of such shares, based on which they on the record date of the Annual General Meeting Monday 1 April 2026 would be entitled to be registered in the shareholders' register held by Euroclear Finland Oy. The right to participate in the Annual General Meeting requires, in addition, that the shareholder on the basis of such shares has been temporarily registered into the shareholders' register held by Euroclear Finland Oy at the latest at 10 a.m. EEST on 10 April 2026. This is considered as sufficient registration for holders of nominee registered shares wanting to participate in the Annual General Meeting. Any changes in the ownership of shares after the record date of the Annual General Meeting do not affect the right to participate in the meeting or the number of votes of the shareholder.

A holder of nominee registered shares is advised to request without delay necessary instructions regarding the registration in the temporary shareholder's register of the company, the issuing of proxy documents, voting instructions and registration for the Annual General Meeting from their custodian bank. The account manager of the custodian bank has to temporarily register a holder of nominee registered shares, who wants to participate in the Annual General Meeting, into the shareholders' register of the company no later than the time stated above and if necessary, take care of advance voting on behalf of the nominee-registered shareholder before the end of the registration period for nominee-registered shareholders.

Further information is also available on the company's website apetit.fi/en/agm2026

3. Proxy representative and powers of attorney

A shareholder is entitled to participate and use its, his or her rights as a shareholder at the Annual General Meeting by a proxy representative.

A shareholder's proxy must present a dated power of attorney or otherwise demonstrate in a reliable manner that they are entitled to represent the shareholder at the Annual General Meeting. A model of the power of attorney (proxy form) and voting instructions is available on the company's website apetit.fi/en/agm2026. The original proxy document must be presented at the Annual General Meeting at the latest.

When a shareholder participates in the Annual General Meeting by means of several proxy representatives representing the shareholder with shares in different book-entry accounts, the shares by which each proxy representative represents the shareholder shall be identified in connection with the registration for the Annual General Meeting.

The representative must send the proxy received by e-mail to the following address agm@apetit.fi or by regular mail to Apetit Oyj, Yhtiökokous, P.O. Box 100, 27801 Säkylä, Finland before the end of the notification of participation period, i.e. at the latest by 8 April 2026 at 3 p.m. EEST, by which time the mentioned documents or similar information must be received. Shareholders or proxy representatives of shareholders are also required to ensure that they register for the Annual General Meeting in the manner described above in this notice.

Shareholders who are legal persons can also use the electronic Suomi.fi authorization service in Euroclear Finland Oy's general meeting service instead of the traditional proxy. In such case, a shareholder who is legal person authorizes an assignee nominated by it in the Suomi.fi service at www.suomi.fi/e-authorizations using the authorization topic "Representation at the General Meeting". The assignee must identify himself/herself with strong electronic authentication in Euroclear Finland Oy's general meeting service when registering, after which the electronic mandate is automatically checked. The strong electronic authentication works with a Finnish bank ID or a Finnish mobile certificate. More information on www.suomi.fi/e-authorizations and on the company's website apetit.fi/en/agm2026. The websites mentioned above also provide information on registering for the Annual General Meeting and voting in advance for a minor, other impaired or foreign shareholder who has a Finnish book-entry account.

4. Other instructions and information

The meeting will be held in Finnish and there is no simultaneous interpretation into English.

Shareholders present at the Annual General Meeting have the right to ask questions about the matters discussed at the meeting in accordance with Chapter 5, Section 25 of the Companies Act.

Changes in the shareholding after the record date for the Annual General Meeting do not affect the right to participate in the Annual General Meeting or the number of votes of the shareholder.

On the date of this notice to the Annual General Meeting, the total number of shares and votes in Apetit Plc is 6,317,576 shares and votes. On the date of this notice, 13 February 2026, the company held 99,273 own shares, which do not have voting right in the Annual General Meeting. According to § 11 of the company's articles of association, at the Annual General Meeting, no shareholder is entitled to vote with more than one-tenth (1/10) of the number of votes represented at the meeting.

The company's annual report will be published in Finnish and English on Apetit Plc's website in the week starting 9 March 2026.

Helsinki, 12 February 2026

Apetit Plc
Board of Directors